

CONFRONTING CHALLENGES IN ACADEMIC UNITS CONSORTIUM

When academic units face challenges of internal conduct and governance, it can undermine their missions of teaching, research, and service. Assessing these units and assisting them in returning to vibrancy and vigor can be complex and expensive. We have founded the Confronting Challenges in Academic Units Consortium to assist institutional stewards to those ends. The Consortium creates, curates, and houses resources in a central repository accessible to members, organizes regular conferences for member institutions, and pursues selected small research projects to support these stewards in assisting challenged units.

The Consortium does not provide interventions or assistance with individual situations faced by member institutions except by individuals acting in their own capacities, and not through the Consortium. Rather, it brings institutional stewards together and provides supporting resources. The Consortium is headed by an Executive Committee of high-level academic leaders with extensive experience in restoring challenged academic units to vibrancy.

GETTING THE UNIT BACK ON TRACK COST THE UNIVERSITY ABOUT TWO MILLION DOLLARS OVER SEVERAL YEARS.

The Executive Committee of the Confronting Challenges in Academic Units Consortium invites applications to join the Consortium from institutions that have identified challenged units, those that wish to focus on prevention, and those recognizing the importance of early identification in minimizing damaging effects from these issues. Institutional members attend the annual conference at no charge, and have access to resources and opportunities for networking and solution development.

Resources are updated on a rolling basis to reflect emerging good practice and accumulated collective wisdom. The collection contains case studies (exposition, explanations, outcomes), tools, and assessment assistance for those working with such units on particular issues. Representatives include such institutional stewards as Provosts, Deans, Department Heads, and other academic leaders. Each institution designates one representative to participate in consortium governance.

C THERE ARE DIVERSE PROBLEMS AND DIVERSE SOLUTIONS -AND SIMILARITIES IN HOW THEY CAN BE APPROACHED. The Consortium is not-for-profit, and housed at the University of Illinois National Center for Professional and Research Ethics (NCPRE). NCPRE, a unit within the Coordinated Science Laboratory (CSL), as one of its initiatives, develops resources supporting career and leadership development, focusing on academic institutions. The dues of the member institutions comprise consortium funding for continued development of resources and hosting conferences. Member institutions benefit from free attendance at the Consortium's conferences as well as access to custom-developed Consortium resources. Conferences

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are by application only. They are confidential, with the goal of supporting participants in networking and formulating effective strategies for addressing challenges faced by constituent units.

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Founding member institutions, the first to join, pay dues of \$7,500 per year for an initial term of three years, followed by annual renewal. The initial period for becoming a founding member institution is coming to a close. Pricing beyond this period is under discussion and up to date information is available on request. Member institutions with representatives

serving on the Executive Committee pay founding member fees while their representative is so serving.

Please contact NCPRE's Associate Director, Sylvie Khan (<u>smtkhan@illinois.edu</u>) for further information.